

Autumn 2022

Welcome from Tim Cooper, Network Chair



Welcome to the West Midlands Imaging Network and our inaugural newsletter. Our core philosophy is that by working together and sharing our learning we can improve the technical and patient focused delivery of a world-class imaging service. We sum this up as 'Creating Excellence Together'.

Imaging Networks were first envisioned in the NHS Long-term plan published in 2019. This is part of a broader reform of diagnostic services in the NHS. This is attracting unprecedented investment in local imaging services, improvement in image sharing and technical capability. NHS England is rightly focusing on reporting times, access and workforce.

While as a network we welcome this and are committed to these goals, more importantly we believe that clinical teams

across the network are also driven by a desire for technical excellence, improved patient experience and better outcomes. We believe both are possible and using the opportunities created by the NHS England investment, we will work with our imaging clinicians of all professional disciplines, scientific experts, managers and support staff to achieve the very best for our patients 'Creating Excellence Together'.

The Quality Standard for Imaging (QSI) and the Quality Standard for Imaging Networks (QSIN) are a key driver for improved care and services for our patients. We will use our network resources to support clinical teams on their journey toward accreditation to the new outcomes based QSI and QSIN. Focusing on sharing good practice and a desire to get better we will lead the way on this improvement journey. 'Creating Excellence Together'.

The West Midlands Imaging Network is not the management team, it is not our 15 network clinical ambassadors, and it is not the members of the executive and operational boards. The network is all of us, everyone who plays a role in the support and delivery of imaging in any part of the West Midlands – so if you're reading this ... then yes, you are the West Midlands Imaging Network. Welcome to our journey of **'Creating Excellence Together'**.

An update from Network Director, Kate Burley



With the introduction of a new and approved governance structure over the summer, we have since held one Operational and two Executive Board meetings. Both meetings have been well attended and received positively. Thanks to all that attended and contributed. It was great to meet everyone. Face-to-face meetings certainly offer the opportunity for networking and a true way of building relationships and a chance to discuss ideas with colleagues. Although this is preferable, we intend to keep the majority of the meetings on the TEAMS platform.

With this in mind, we are well on our way to developing into a great Network. We should not however, forget the size of our Network. We are the largest Imaging Network in the country and with that will

come the challenge to work as a whole system. We need to use our magnitude to its advantage to ensure that the thousands of patients in our care, get the best possible service. The diagram below outlines the vision for the network.

The Network Core Team is growing. I am delighted to introduce – The Network Chair, Tim Cooper, Dr James Heron, Network Clinical Director, Network Portfolio Manager, Nisha Sungum and the Network Programme Support Officer, Tunde Ajimokunola. We are soon to be joined by Izara Blake, Senior Programme Manager and Holly Warriner, the Network QSI Lead.

We are also supported by Jayne Ilic Strategic Communications Lead. The Network core team are here to support colleagues to give you the platform and the assistance required to ensure opportunities are there for all to be able to contribute to improving imaging service across the West Midlands.

The network is about harmonisation, co-ordination and support. Our aim is to make the Network open and interactive, a place for honest discussion and collaborative agreement. You are the Network, therefore the part you play is crucial. We look forward to working with you all.

What is the vision of the Network?



Who we are

The West Midlands Imaging Network is the largest of the 22 imaging networks in the country. With 15 provider Trusts (average is 6.5); and six Integrated Care Boards (average nationally is two) and a population of 6.3 million which is approximately 11% of England's population. The challenges

of reaching clinical and management consensus across such a diverse and large area are not to be underestimated and will require us all to reach in to achieve success; but when we do, the rewards and benefits will be enormous. 'Creating Excellence Together'.

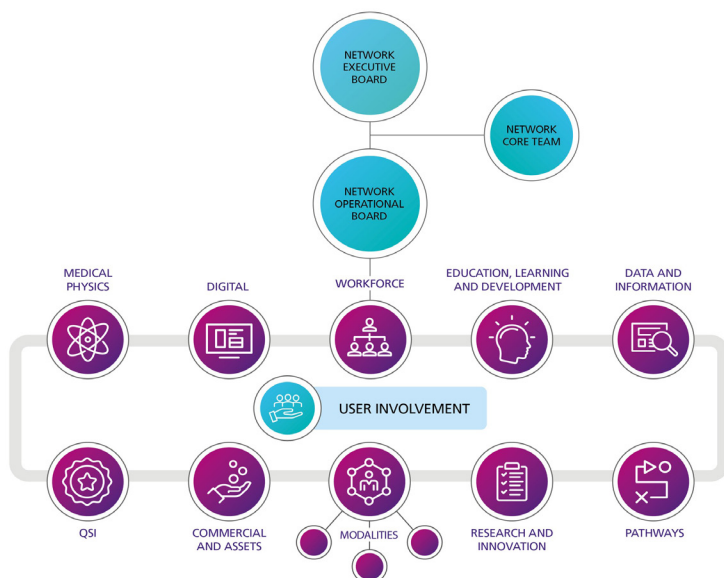
What does the network hope to achieve?

The West Midlands Imaging Network has several objectives, which are outlined below.

Being such a large area allows us to create a network which will support sustainability, share best practice, offer economies of scale and present a fantastic learning platform and environment which facilitates multi-site research and innovation.

We have a developed a robust , transparent governance structure with a clear mandate , programme of responsibilities and Special Interest Groups (SIGs).

1. Develop accepted best practice standards across the region
2. To Improve sustainability and service resilience by providing mutual aid
3. To enhance staffing consistency and retention by improving personal development and by expansion of extended roles and improved learning opportunities
4. Sharing of staff, equipment and capacity for both acquisition and reporting
5. Help to reduce procurement costs by economies of scale
6. Reduce health inequalities by sharing capacity /demand data and activity and by group decision making
7. Develop and maintain high quality learning environments
8. Cohesive approach to quality across the imaging network via the QSI standard.



Network directory

WAHT: Worcestershire Acute Hospitals NHS Trust

WVT: Wye Valley NHS Trust

UHB: University Hospitals Birmingham NHS Foundation Trust

BWC: Birmingham Women's and Children's NHS Foundation Trust

ROH: The Royal Orthopaedic Hospital NHS Trust

DGFT: The Dudley Group NHS Foundation Trust

RWT: The Royal Wolverhampton NHS Trust

SWB: Sandwell & West Birmingham NHS Trust

WHCT: Walsall Healthcare NHS Trust

UHCW: University Hospitals Coventry & Warwick NHS Trust

GEH: George Elliot Hospital NHS Trust

SWFT: South Warwickshire NHS Foundation NHS Trust

UHNM: University Hospitals of North Midlands NHS Trust

SATH: The Shrewsbury & Telford Hospital NHS Trust

RJAH: Robert Jones and Agnes Hunt Orthopaedic

HW-ICB: Herefordshire & Worcestershire ICB

BSOL-ICB Birmingham and Solihull ICB

BC-ICB: Black Country ICB

CW-ICB: Coventry & Warwick ICB

SSOT-ICB: Staffordshire & Stoke on Trent ICB

STW-ICB: Shropshire, Telford & Wrekin ICB

NHSE: NHS England

Executive Board

Tim Cooper, Chair

Diane Wake, Vice Chair

James Heron, Clinical Director

Kate Burley, Network Director

Vikki Lewis, WAHT

Alan Dawson, WVT

Tim Jones, UHB

Steve Cumley, BWC

Marie Peplow, ROH

Amandeep Tung - Nahal, DGFT

Jonathan Odum, RWT

Mark Anderson, SWB

Ned Hobbs, WHCT

Kiran Patel, UHCW

Chris Blundred, GEH

Harkamal Heran, SWFT

Katy Thorpe, UHNM

Sheila Fryer, SATH

Mike Carr, RJAH

Mari Gay, HW-ICB

Clara Day, BSOL-ICB

Steve Snead, CW-ICB

Helen Ashley, SSOT-ICB

Gloria Onwubiko, STW-ICB

Louise Stewart, NHSE

Network directory

Operational Board

James Heron, Chair
Kate Burley, Network Director
Andrew Joyce, WAHT
Dan Harding, WVT
David Byrne, UHB
Jitesh Patel, BWC
Sandra Milward, ROH
Bill Norton, DGFT
Glen Whitehouse, RWT
Ciara Browne, SWB
Charity Matthews, WHCT
David White, UHCW

Sarah Heard, GEH
Suki Rai, SWFT
Deonne Lee, UHNM
Amanda Royle, SATH
Eric Hughes, RJAH
Helen King, HW-ICB
TBC, BSOL-ICB
Elaine Gilliland, BC-ICB
Zoe Slade, CW-ICB
TBC, SSOT-ICB
Anna Martin, STW-ICB
Michelle Mercer - NHSE

Network Ambassadors

Victoria Riley, WAHT
Leah Hughes, WVT
Dr Fady Khattar, UHB
Dr Ben Pinkey, BWC
Dr Mark Davies, ROH
Alex Neale, DGFT
Stuart Simper, RWT
Ciara Browne, SWB

Charity Matthews, WHCT
Santosh Rai, UHCW
Dr Sankar Sinha, GEH
Suki Rai, SWFT
Dr Imran Niazi, UHNM
Graham Kelly, SATH
Graham Kelly, RJAH

Network Executive Board

Comprises of 15 acute Trust CEO's, or their agreed representative, and 6 ICS Imaging leads. The role of Network Board is strategic oversight to approve the work programme.

This means that all the work programme that the network undertake is approved by Trust CEOs and ICBs. The Board members have all signed a Memorandum of Understanding to work with the network on these strategic objectives.

Network Operational Board

Consists of Senior Imaging Managers, Leads from across the Acute Trusts, ICS Imaging Leads, Regional Radiology and Radiography, representative of Clinical Directors and representation for each of

the work groups. The main task of the group is to deliver the network programme and involved members as needs of each organisation.

What are Special Interest Groups (SIGs)

Specialist Interest Groups (SIGs) form a key part of the governance structure and are groups of specialists in their field representing as many trusts as possible throughout the Network, this could be workforce or digital or procurement for example.

The intention is to grow these SIGs and form and develop as new issues/topics arise and their goal is to provide a network consensus view of their work. More about SIGs in future editions.

Network Clinical Ambassadors

Are a diverse group of senior Clinicians from each Trust in the West Midlands including Clinical Radiologists, Consultant Radiographers, Nuclear Medicine and Ultrasound. They are key point of contact in each Trust and link into the network. They are your point of information exchange

both communicating important information from your trusts and from the network to the working staff in your departments. They attend events such as this to ensure there is always a strong clinical view in the room.

Who is in our Network?

West Midlands

Constituent Trusts

- Walsall Healthcare NHS Trust
- South Warwickshire NHS Foundation Trust
- University Hospitals of North Midlands NHS Trust
- University Hospitals Coventry and Warwickshire NHS Trust
- The Robert Jones and Agnes Hunt Orthopaedic Hospital NHS Foundation Trust
- The Royal Wolverhampton NHS Trust
- Wye Valley NHS Trust
- George Eliot Hospital NHS Trust
- The Dudley Group NHS Foundation Trust
- Birmingham Women's and Children's NHS Foundation Trust
- The Royal Orthopaedic Hospital NHS Foundation Trust
- University Hospitals Birmingham NHS Foundation Trust
- Worcestershire Acute Hospitals NHS Trust
- Sandwell and West Birmingham Hospitals NHS Trust
- Shrewsbury and Telford Hospital NHS Trust

Network Host Organisation

- The Dudley Group NHS Foundation Trust

Host CCG

- Black Country

Cancer Alliances within Network

- West Midlands Cancer Alliance

Integrated Care Systems within Network

- Birmingham and Solihull
- Black Country and West Birmingham
- Coventry and Warwickshire
- Herefordshire and Worcestershire
- Shropshire, Telford & Wrekin
- Staffordshire and Stoke-on-Trent



Lets stay connected

The Network is very much a two way approach. We would like you to share any news, updates, conferences, events or just feedback with us. You can email us using dgft.wmimagingnetwork@nhs.net, call us on **07855123665** and follow us on Twitter **@WMIImagingNwk**

