



2025/26

Annual Report

[wmidsimagingnetwork.nhs.uk/
future.nhs.uk/westmidlandsimagingnetwork](https://wmidsimagingnetwork.nhs.uk/future.nhs.uk/westmidlandsimagingnetwork)
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Foreword



The network has continued to mature at pace during 2025/26, strengthening its collective voice and demonstrating the real impact that collaboration can achieve across our 15 Trusts. This year has seen significant progress across all four of our strategic programmes, the Converged Digital Imaging Platform (CDIP), Commercial and Assets, Artificial Intelligence, and Clinical Strategy, each underpinned by the commitment of our clinical, operational and digital leaders. We have brought partners together from every part of the region, sharing expertise, improving consistency, and continuing to build a network where best practice is not only encouraged but expected. Our leads have delivered demonstrable improvements, from harmonised procurement approaches and cost efficiencies, to enhanced governance, patient involvement, and strengthened imaging pathways. The publication of our five-year strategy marked an important milestone, grounding our ambitions in a clear and deliverable plan.

This year's progress reflects the extraordinary energy, professionalism and integrity of colleagues across our Trusts, the Midlands Imaging Training Academy, industry partners and our wider stakeholders. I would like to extend my thanks to everyone who has contributed, engaged, sponsored activity or championed change throughout the year.

As we look forward to 2026/27, we do so with confidence. The groundwork laid this year, particularly through the CDIP programme, growth in our AI and education programmes, and maturing governance structures, places us in a strong position to deliver a more equitable, modern and sustainable imaging service for our population.

Dr Simon Constable, *Network Chair*



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Impact on a page

2025/26



Value Added

£1.6m

Secured for trusts through DDC programme



Commercial and Assets SIG

£642k

In year savings

£2.8m

Planned savings forecast

Publications



48

Weekly Round Ups sent to over 1000 people

5 policies and 2 case studies published

SIG Meetings

45

Meetings held



CDIP Programme

- ✓ OBC Approval
- ✓ Cabinet Office Approval
- ✓ 18 Workshops held to develop OBS and evaluation criteria



Medical Physics

150

Attendees at the Regional Scientific Meeting



Year on a Page

➤ April

- Pilot phase of teleradiology cost savings complete

➤ May

- Updated [Governance Policy](#) to reflect new network structure
- Published [Patient Involvement Policy](#) and [case study](#)

➤ June

- Onboarded Akeso to support procurement cost saving projects including teleradiology and mobile scanner
- Publication of [Patient Involvement case study](#)

➤ January

- CDIP Evaluation Question Workshops

➤ February

- Draft WMIN Procurement MOU commenced
- CDIP Regional PACS Team Meetings

➤ March

- CDIP communication pack including video material ready
- Sponsored AI SIG held face to face

➤ July

- Appointment of interim Network Director

➤ August

- Published WMIN's [5-year Strategy](#)
- Published WMIN AI Usage Policy

➤ September

- Held sponsored Midlands Imaging Physics Regional Scientific Meeting at UHB
- CDIP Route to Market conversations

➤ October

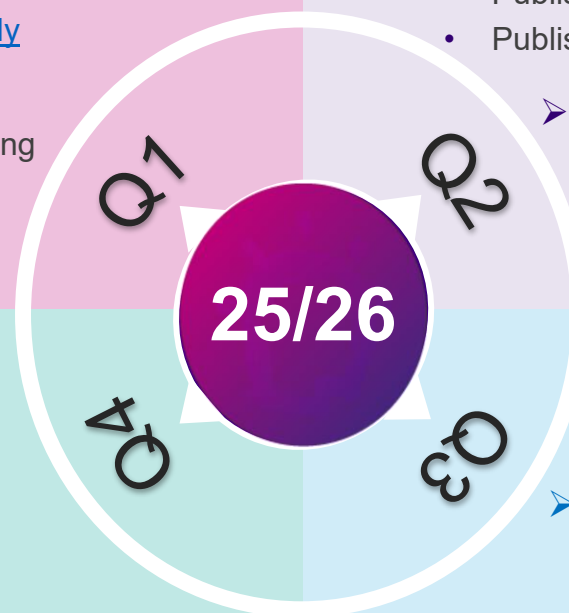
- DDC Roadmap Submission
- Held sponsored AI SIG face to face

➤ November

- Updated Network [Communication Strategy](#) Released
- Healthcare Scientists Simulation Training [Case Study](#)

➤ December

- CDIP OBS Workshops and AI Orchestrator Supplier Presentations
- Over £1m cash-releasing savings realised via the Procurement Group
- CDIP Trust Data Collection Meetings



Challenges Within Our Network

Imaging services play an important part in many patients' health care journeys, with diagnostic activity involved in over 85% of clinical pathways*. Any delays with imaging has a knock-on effect with patient care.

22.5%

Patients waiting more than 6 weeks to have their imaging test¹

5,000

Patients waiting more than 13 weeks (3.6%)¹

↓ from 7% from last year

6.7m

Population²

434,000

Examinations a month³
↑ 2% from last year

OP / GP direct access Reporting Turnaround Times ⁴						
Mean	Modality	By next day	By 7 days	By 14 days	> 28 days	Not known
WMIN	CT	↓31%	↓65%	↑83%	↓3%	5%
National	CT	↑58%	↑80%	↑90%	2%	4%
WMIN	MRI	↓25%	↓63%	↓81%	↑6%	2%
National	MRI	↑43%	75%	↑88%	↓2%	3%
WMIN	PF	↑51%	↑88%	↑91%	↓0%	8%
National	PF	↓43%	80%	90%	2%	3%

£42M

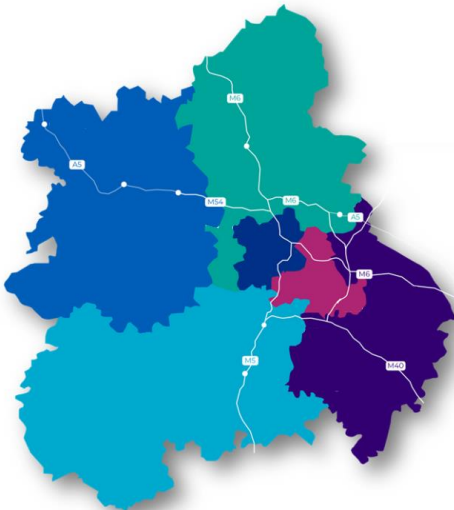
Spent on outsourcing⁶
↑ 5% from last year

581

Medical Staff ⁷
(8.4% vacancy)

3852

AFC Staff ⁷
(12% vacancy)



143

MRI and CT
Scanners⁵

277

X-ray
Machines⁵

376

Ultrasound
Machines⁵

* [Kings Fund, 2022](#)

¹ January 26 – [Midlands DM01](#)

² March 26 – [Patients Registered at a GP Practice](#)

³ 25/26 – [Diagnostic Imaging Dataset](#)

⁴ Q3 25/26 – [Diagnostic Imaging Dataset](#) (arrows compare to same period 24/25)

⁵ March 25 – [National Imaging Data Collection](#)

⁶ 24/25 – National Imaging Data Collection

⁷ March 25 FTE - National Imaging Data Collection

CDIP
STEERING
GROUP

CDIP Steering Group Summary



“

A huge thank you to all our CDIP stakeholders, especially the cluster SROs and PMs, who have supported moving the programme into its major delivery phase, securing OBC approval and initiating procurement across the region. Engagement has been exceptional, with colleagues from all 15 Trusts contributing to OBS workshops, evaluation question development, AI Orchestrator presentations and requirements setting.

We have strengthened governance, brought together diverse clinical, digital and operational expertise, and ensured that the programme reflects real-world needs on the ground. The breadth of involvement, from PACS teams to clinical leads and operational managers, demonstrates the collective commitment to transforming imaging for our population.

CDIP now has clear momentum, and the Steering Group is focused on driving a safe, consistent and future-proof digital imaging environment for the West Midlands.

Once in a generation digital transformation for imaging across the region

Nisha Sungum, Network Director

NETWORK
OVERSIGHT
GROUP

Oversight Group Summary



“

Clinically, this has been a year of strengthening standards, improving governance and ensuring that the work of the network delivers benefit directly to patient care. Through the SIGs, we have continued to harmonise pathways, progress protocol development and support Trusts in embedding best practice.

The CDIP clinical workstreams have seen excellent engagement, with colleagues across the region shaping evaluation questions, contributing to OBS workshops and informing requirements that will underpin a safer, more consistent digital imaging environment. Our Medical Physics, AI and ultrasound groups have contributed to education, regional meetings and policy development, helping us embed clinical voice in every programme. The Commercial and Assets SIG has clear objectives with strong leadership.

Thank you to all our clinicians who continue to give their time, expertise and leadership to this work.

Embedding strong clinical leadership to shape a safer, more consistent digital future

Dr James Heron, Network Medical Director

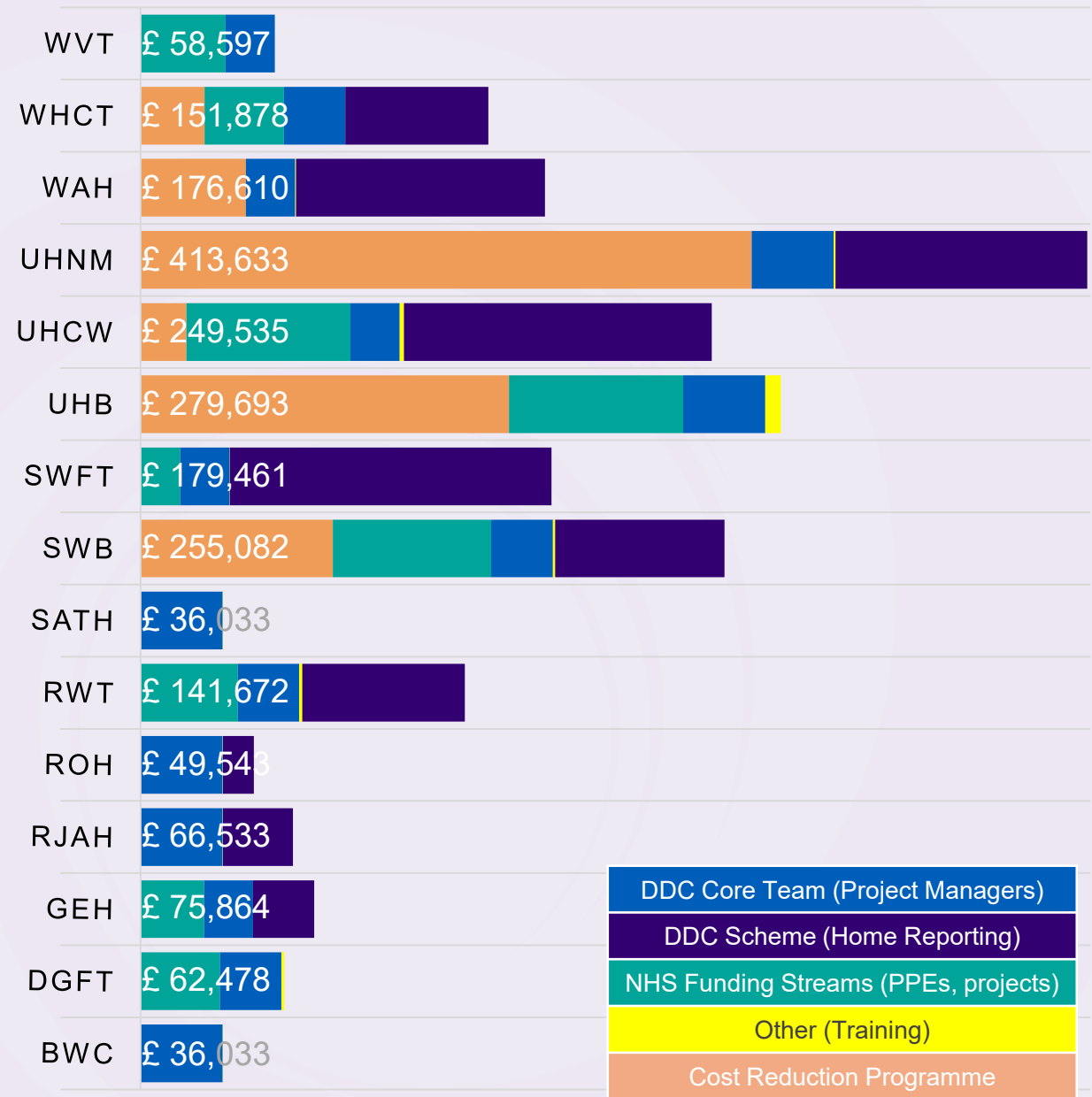
Value added by the Network

The network collates data regularly from opportunities presented to member Trusts via NHSE, WMCA, research funding or other. Over 2025/26, successful outcomes have been:

- ✓ Capital Funding for further home reporting workstations - £770k
- ✓ Alongside the MITA, for practice placement educators - £400k
- ✓ Working with Akeso, teleradiology and mobile scanner cost reductions - £642k (with further savings already realised in 2026/27 of £168k)
- ✓ Sponsorship secured for hosting face to face events - £5,600
- ✓ Core network funding to manage CDIP programme (e.g. procurement expertise), and other areas of work (core network team) - £800k

In December 2025, the network submitted a 4-year roadmap to the National NHSE’s DDC team, outlining our aspirations for digital development. As of April 2026, we are awaiting the outcome from the bid, but have indicated a request of £53m to support:

- Continuation of the CDIP programme and the implementation of the National Imaging Registry
- MRI Acceleration technology upgrades
- Further roll out of Clinical Decision Support software
- Implementing AI for the both clinical and administrative efficiencies



CDIP – Converged Digital Imaging Platform Programme



Digital Clinical Lead: Marius Grima, Consultant Radiologist, UHNM
Programme Manager: Pankaj Das, WMIN

The Digital Reference Group met 12 times in 2025/26. It is a longstanding group comprising of the PACS leads across the 15 organisations.

Achievements



- ✓ The Outline Business Case (OBC) approved by 14 of the 15 West Midlands Acute Trusts in October 2025.
- ✓ A significant milestone for the CDIP programme was the approval to commence procurement from the Cabinet Office in December 2025.
- ✓ The Programme continued engagement with clinical, operation, IT, PACS, and finance stakeholders from all participating Trusts in targeted sessions attended by over 1000 professionals.
- ✓ The Output Based Specification (OBS) has been finalised and published on NHS Futures.
- ✓ Subject Matter Experts (SME) participating in the CDIP evaluation and Moderation have been identified from all Trusts.
- ✓ CDIP overview- the journey of the last 2 years webinar successfully organised.

Benefits



- ✓ Agreed the use NHS LPP CDHS framework as an efficient endorsed Route to Market.
- ✓ Engagement from key stakeholders across the trusts have increased buy-in and strength of evaluation questions.
- ✓ Formation of the CDIP Steering Group has strengthened Programme Governance.
- ✓ Creation of Benefits realisation and Target Operating Model will maintain focus and support FBC approval.
- ✓ MOU with UHB for the provision of Programme Leadership will provide programme continuity till Sept 2027.
- ✓ Completed Baseline Trust data collection for accurate provision in procurement documents.
- ✓ Completion of 3 pre-market engagement activities has provided valuable intelligence to share the complex procurement.



13

Number of stakeholder sessions held in late 2025 and early 2026

For more information visit our website: [Digital Transformation Programme - West Midlands Imaging Network](#)

Commercial and Assets SIG



The SIG met 4 times in 2025/26, the SIG confirmed terms of reference and key stakeholders.
The group comprises of the Directors of Procurement that cover the span of the network.

Chair: Nathan Joy-Johnson, Group Director of Procurement, University Hospitals of North Midlands NHS Trust

Achievements

- ✓ Approval secured for 2× fixed-term regional procurement posts (2 years) to support diagnostics procurement across 15 Trusts
- ✓ Realised savings across the programme: £642k tactical savings (in year) via harmonisation of pricing, validation and renegotiated contracts.
- ✓ UHNM and WAH opportunity in year and for 2026/27: £2.7m
- ✓ Mobile scanner £102,000 savings for 3 Trusts in year
- ✓ Governance maturity: Draft update to MOU shared across 15 Trusts to support a sustainable regional operating model

Benefits

- ✓ Clear governance: 15 Trusts represented and consistently engaged in SIG activities and decision-making
- ✓ £2.5m savings forecast in next teleradiology phase
- ✓ Mobile scanners project predicts £364k of savings over the next financial year
- ✓ Future projects scoped include equipment maintenance, interventional radiology and other non-imaging disciplines

For more information visit our website: [Commercial and Assets – wmidimagingnetwork.nhs.uk](https://www.wmidimagingnetwork.nhs.uk)

ICB	Trust	FY 25/26	FY 26/27	Implementation Target	Status	Initiative
BSol	UHB	£350k		Dec-25	In Progress	Medica renegotiation for a 5-year deal (Dec 2025 – Dec 2030)
	ROH	£100k		Mar-26	In Progress	Medica price harmonisation
	BW&C	c. £10k		Mar-26	In Progress	Medica price harmonisation (note: BW&C volume/spend is very low)
Black Country	DUD	c. £20k	Strategic procurement estimated in Feb 2027 (c. £800k)	Dec-25	In Progress	12-month extension (check with Claire re possible savings)
	S&WB	£84k		Aug-25	Implemented	1-year contract renewal with 4Ways
	RWT	£150k		Aug-25	Risk	1-year contract renewal with 4Ways
	WHT	c.17.5k OR possible NI		Jan-26	In Progress	12-month extension (check with Lisa re possible savings)
C&W + H&W	GEH	£90k	Strategic procurement estimated in Feb 2027 (c. £800k)			Medica overcharges on invoices – work in progress
	SW	c. £100k		TBD	TBD	Focus on insourcing, but price harmonisation in the patch (led by WA) might help SW
	UHC&W	£40k		Dec-25	Delayed	Medica overcharges on invoices – need to chase team for updates
	WA	£600k		Dec-25	In Progress	Medica renegotiation for a 3-year deal (Jan 2026 – Jan 2029)
	WYE	£20k		Dec-25	In Progress	Switch supplier from TMC to Hexarad. Opportunity with Medica to be reviewed at a later stage
ST&W + SST	S&TH	£40k	--	Dec-25	In Progress	Everlight overcharges on invoices
	RJAH	c. £2k	TBD	TBD	TBD	Mini-comp with Hexa/Medica – to follow up with Kate @RJAH
	UHNM	£267k	£453k	Nov-25	In Progress	Medica renegotiation for a 15-month deal (Oct 2025 – Jan 2027)

GEH: Contract was drafted but never signed off. Work in progress. Sanj leading with Andy at Medica

ICB	Trust	FY 25/26	FY 26/27	Target	Status	Initiative	Key Next Steps / Actions
BSol	UHB	£36k	£108k	Dec-25	In Progress	Daily rate harmonisation for the 1x MRI scanner at Washwood Heath CDC up for renewal in Dec 2025 for a 12-month extension	Receive update from Ross P/Simon D and expedite
G&W + H&W	UHC&W	--	--	Sept-26	TBD	Explore options with DHC for a lower daily rate vs InHealth	UHC&W confirmed no interest in changing provider at this stage but chasing further
	WA	--	£110k	Mar-26	TBD	Consider revised staffing model to reduce cost (i.e. remove 1x radiographer)	Review appetite with Deena Smith (chase feedback)
ST&W + SST	S&TH	£45k	£135k	Dec-25	Delayed / Escalate	Daily rate harmonisation for the 2x MRI scanners up for renewal in Dec 2025 for a 12-month extension	Need escalation to Sara Chadwick (engagement)
	RJAH	--	£20k	Mar-26	In Progress	Explore negotiation options with DHC to lower daily rate even further	Kate L to review and discuss with supplier
	UHNM	--	--	Mar-26	TBD	Current MRI will be removed and can't be negotiated due to business being sold. New MRI rental may be possible but TBD	Receive update from Stephen B nearer the time

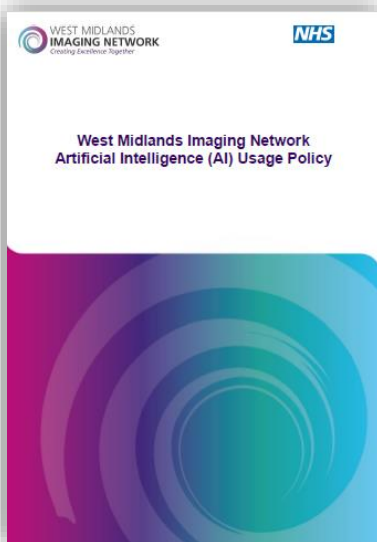
Artificial Intelligence SIG



The SIG met 4 times in 2025/26, the SIG confirmed terms of reference, continuation of current chairman and key stakeholders.

Successfully sponsored in person events throughout the year, the last being held in March 2026

Chair: Dr Bahadar Bhatia, Consultant Clinical Scientist, Sandwell and West Birmingham Hospitals NHS Trust



Achievements



- ✓ Sponsored events – supplier engagement
- ✓ Development of AI policy for network usage
- ✓ Development of LLM SOPs for network usage
- ✓ Partnership with Aston University grant EPSRC IAA Innovation Impact Award- £30,000
- ✓ CDIP AI orchestrator presentations

Benefits



- ✓ AI Education for network - free opportunity to undertake CPD accredited Introduction to AI in Healthcare and AI Capability Assessment and Adaptive in Medical Imaging (in conjunction with Aston University)
- ✓ Income generated for network hosted events
- ✓ Approved SOPs and Frameworks for AI Usage and Implementation across the network
- ✓ Active group discussion on AI tools and implementation in use across networks

For more information visit our website: [Artificial Intelligence – wmidsimagingnetwork.nhs.uk](https://artificialintelligence-wmidsimagingnetwork.nhs.uk)

Medical Physics SIG



The SIG held a Regional Scientific Meeting at University Hospital in Birmingham. Over 150 people attended

The MP SIG is on hold as of April 2026, whilst a regional group is being explored.

Achievements

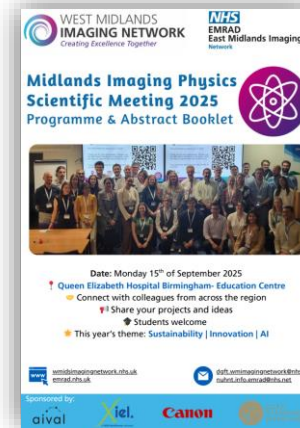
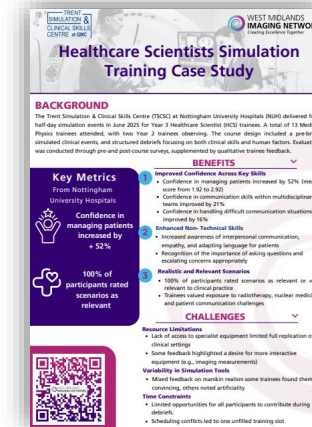


- ✓ MRI Radiographers Physics Training has continued to be run by UHNM
- ✓ [Stimulation Training case study](#)
- ✓ [Regional Scientific Meeting](#) held at UHB, sponsored by , CanonAival, Xiel, Corsmed and Gold Standard Phantoms

Benefits



- ✓ MRI Radiographers Physics Training has continued to strengthen technical knowledge, improve image quality, and support safer, more effective patient care.
- ✓ Showcasing best practice, supporting staff development, and helping inform workforce planning and retention.
- ✓ Enhancing clinical skills in a safe environment, improving confidence, teamwork, and patient safety.
- ✓ Enabling knowledge sharing, collaboration, and access to the latest innovations, while supporting professional development



For more information visit our website: [Medical Physics – wmidsimagingnetwork.nhs.uk](https://medicalphysics-wmidsimagingnetwork.nhs.uk)

Clinical SIGs

During 2024/25, reduced core network capacity has impacted the pace at which some clinical Special Interest Groups (SIGs) have been able to progress. In response, the Oversight Group agreed in September 2025 to prioritise available resource towards those groups where activity would deliver the greatest immediate benefit. This prioritisation was informed by the following criteria:

- strong engagement from both group members and chairs;
- lack of alternative regional or national forums;
- services identified as fragile or experiencing the greatest operational challenge;
- alignment with the overarching network strategy, including contributions to programmes such as CDIP.

SIGs not currently prioritised remain an important part of the network. These groups will continue to be supported through liaison and communications activity and will be re-engaged as opportunities arise, particularly where resources become available or where regional and national priorities align with their remit.

This approach is intended to provide assurance that network capacity is being used effectively while maintaining strong relationships with all SIGs. By keeping lines of communication open and retaining oversight of emerging pressures and opportunities, the network remains well-placed to respond quickly and flexibly as circumstances evolve, enabling a phased and sustainable return to broader SIG activity when capacity allows.

Achievements



MSK

- ✓ Reviewed standardisation of CES, bone tumour protocols – both awaiting approval



Interventional Radiology

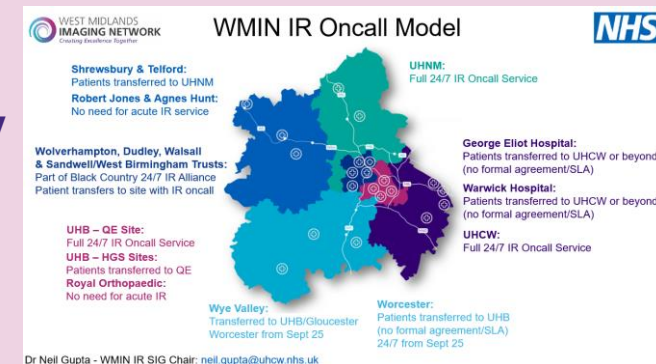
- ✓ Regional out-of-hours on-call services mapped



Gynaecology

- ✓ Face to face meeting, sponsored by Samsung – presented endometriosis imaging masterclass from SWB and ovarian MRI pilot at GEH
- ✓ WMIN supported the West Midlands Cancer Alliance (WMCA) with the promotion of the IOTA ADNEX and IETA training that is being offered to upskill sonographers across the West Midlands. The offer was open to all 13 Trusts and with 12 taking up the offer. 3 people from each Trust have been submitted and approved to begin training

For more information visit our website:
[Pathways – wmidsimagingnetwork.nhs.uk](https://www.wmidsimagingnetwork.nhs.uk)



Clinical SIGs

Nuclear Medicine

Achievements



- ✓ Relaunched SIG in June 2025
- ✓ CDIP OBS and evaluation process workshops
- ✓ Sharing best practice from UHB's QSI accreditation

Benefits



- ✓ Prioritised due to the fragility of services and to support the CDIP Programme
- ✓ Ensures wide range of stakeholders engaged in the programme
- ✓ Forum to discuss challenges and opportunities



Chair: Joe Burmiston, Principal Clinical Scientist, Sandwell and West Birmingham NHS Trust

Deputy: Dr Riddhika Chakravarty, Consultant Radiologist, The Shrewsbury and Telford Hospital NHS Trust



Non-Obstetric Ultrasound

Achievements



- ✓ Face to face meeting sponsored by Atlas Diagnostics
- ✓ The pathway for unscheduled bleeding has now been implemented across all ICSs
- ✓ STT pathway work with WMCA for neck lumps – reviewed current service provision and updated vetting criteria
- ✓ Developed vetting guidelines for adult primary care referrals (awaiting ratification)

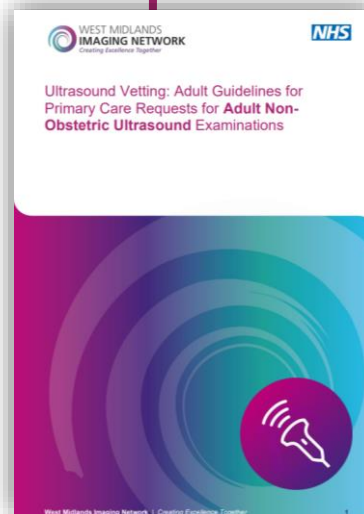
Benefits



- ✓ Opportunity for the group to meet peers and discuss
- ✓ Sharing best practice and supporting colleagues from other organisations
- ✓ By implementing this at primary care level, this will reduce the number of people referred into the system and improve RTTs
- ✓ Improved standard of referrals, standardised process for vetting by sonographers across the network

Chair: Nicki Davidson, Lead Sonographer, Worcestershire Acute Hospitals NHS Trust

Deputy: Vacant



Publications

During 2025/26, the network delivered a strong programme of policy and strategy publications, strengthening governance, strategic direction and operational consistency across the region. Key updates included the revised [Governance Policy](#) (May), ensuring continued clarity of roles, responsibilities and decision-making arrangements, alongside the refreshed [Network Strategy](#) (August), which set out clear priorities aligned to emerging national and regional agendas.

The publication of a [Patient Involvement Case Study](#) and supporting [Policy](#) (May) reinforced the network's ongoing commitment to meaningful patient engagement, embedding patient voice and lived experience into service development and decision-making.

Further work focused on guidance, communications and digital maturity. An updated [Communications Strategy](#) (November) was published to enhance engagement, improve information flow and support consistent messaging with members and stakeholders.

Clinical practice was supported through the publication of Ultrasound Vetting: Adult Guidelines for Primary Care Requests for Adult Non-Obstetric Ultrasound Examinations (awaiting ratification), providing clear, evidence-based guidance to promote appropriate referral and imaging utilisation.

In response to increasing digital innovation, the network also introduced an Artificial Intelligence (AI) Usage Policy, setting out principles for the safe and effective application of AI technologies within the core team.



Communication

- Key communication outputs include the website, FutureNHS platform and social media platforms.
- WMIN releases a weekly news bulletin to over 1,000 individuals with key information, events and celebrating member's successes.
- A relationship with Highland Marketing begun in 2024/25 and has continued support the communications for the network and especially the CDIP programme



WEEKLY ROUND-UP

Sign up here:



<https://future.nhs.uk/westmidlandsimagingnetwork>

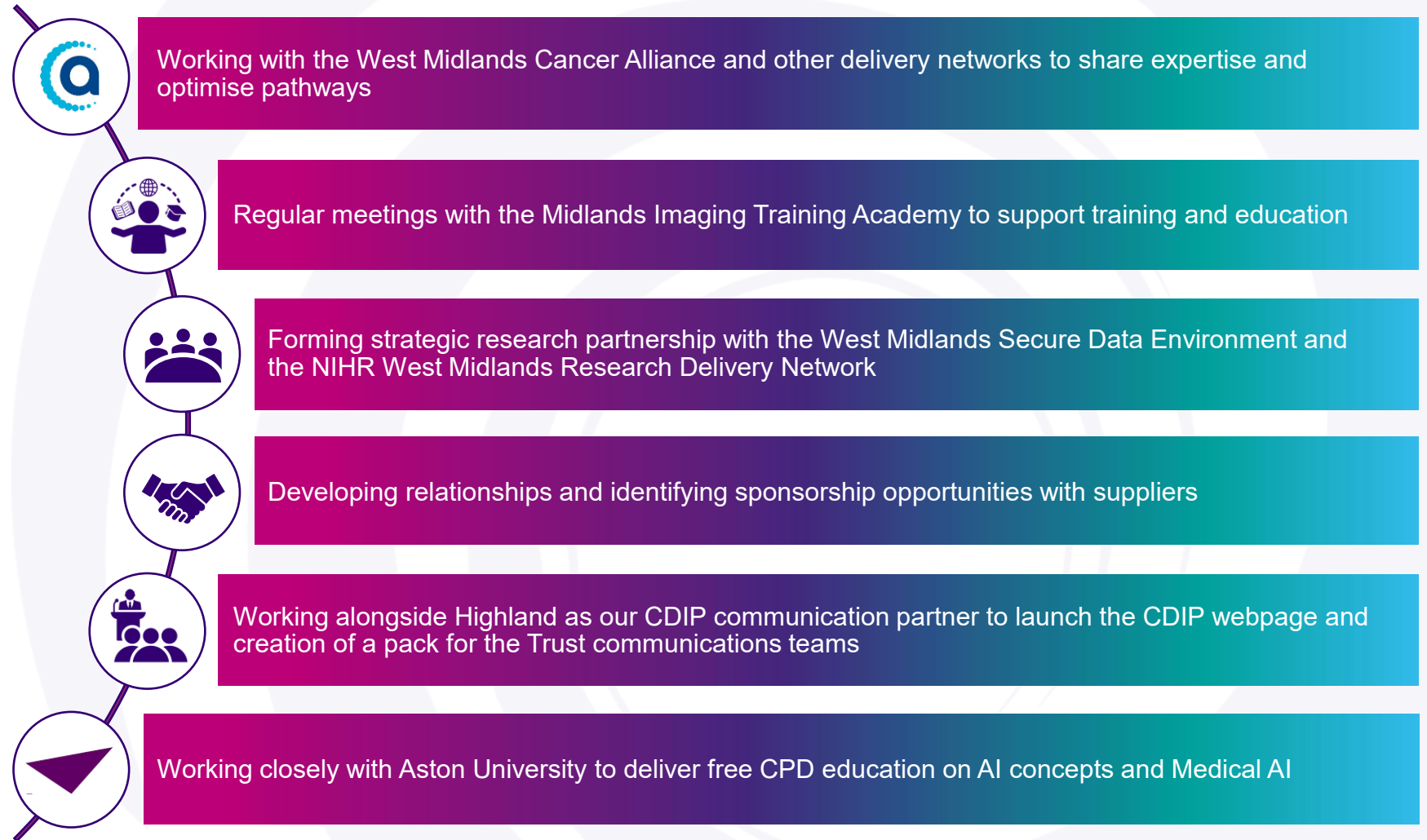


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[West Midlands \(WMIN\) Imaging Network](#)

Partnerships



Network Events

WMIN collaborated events across FY 2025/26:



WM Secure Data Environment (WMSDE) and CDIP collaboration



WMIN and UKIO Panel

AI Literacy course

Unit 1: Foundation of AI

Dr. Shereen Fouad, PhD, SPHEA
Senior Lecturer School of Computer Science and Digital Technologies, Aston University, UK
Programme Lead of AI for Healthcare Programme, Expert member of British Standards Institute
Formerly Head of Aston Centre for Artificial Intelligence Research and Applications (ACAIRA), and
Honorary Research Fellow at School of Dentistry, University of Birmingham, UK. Dr

Engineering and Physical Sciences Research Council

AI IN MEDICAL IMAGING

A 5-DAY CPD COURSE FOR HEALTHCARE PROFESSIONALS AND RADIOLOGY STAKEHOLDERS

In partnership with **Aston University**, ACAIRA delivered free CPD-accredited AI awareness courses, supporting multidisciplinary healthcare staff to build confidence in the safe and effective use of AI

Connecting Expertise Webinar Series: Imaging

Register here

Thursday, 26 March 2026
12:00–13:15 (UK time)

This session will highlight work in neuroimaging, clinical imaging networks, and national data platforms, as well as opportunities for collaboration across disciplines and organisations.

Professor Kristine Beate Walhovd, Professor of Neuropsychology at the University of Oslo, Norway

Dr Sandrine Muller, Assistant Professor Université Grenoble Alpes

Emma Spinks, Development for the CDIP Data Portal

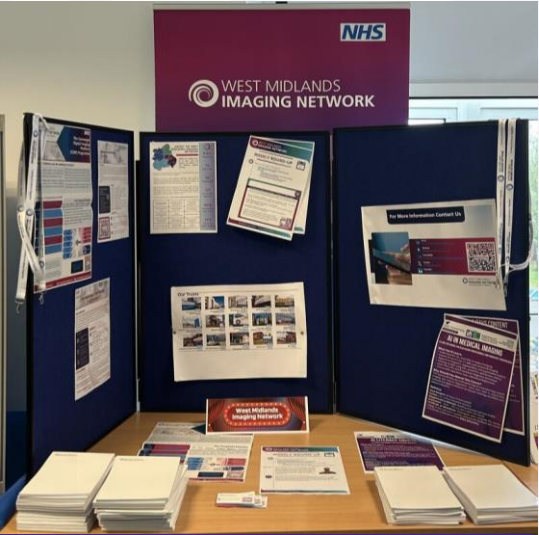
Lewis Hutchings, Neuroimaging & AI Officer, CDIP Data Portal

Dr James Harris, Medical Director, West Midlands Imaging Network

Dr Bahadur Bhatia, Clinical physicist and artificial intelligence within the imaging Division at Sandwell & West Birmingham NHS Trust

Find out more about us on our website: hdrwales.org.uk

WMIN HDR Connecting Expertise Webinar Series: Imaging



WMIN DGFT Improvement Showcase

Network Core Team

Top row:

Dr Simon Constable – *Chair*

Nisha Sungum – *Network Director*

Dr James Heron – *Medical Director*

Dr Marius Grima – *Digital Clinical Lead*

Bottom row:

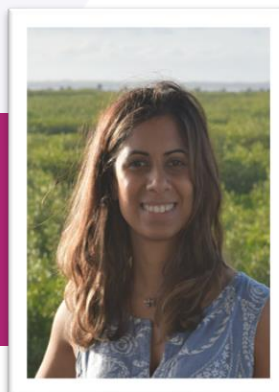
Pankaj Das – *Digital Programme Manager*

Holly Warriner – *Senior Programme Manager*

Iszara Blake – *Senior Programme Manager*

Mia Steele – *Programme Support Officer*

Chelsea Whittington – *Programme Support Officer*



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FutureNHS

<https://future.nhs.uk/westmidlandsimagingnetwork>



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Creating Excellence Together